



ANNUAL REPORT **2025-26**



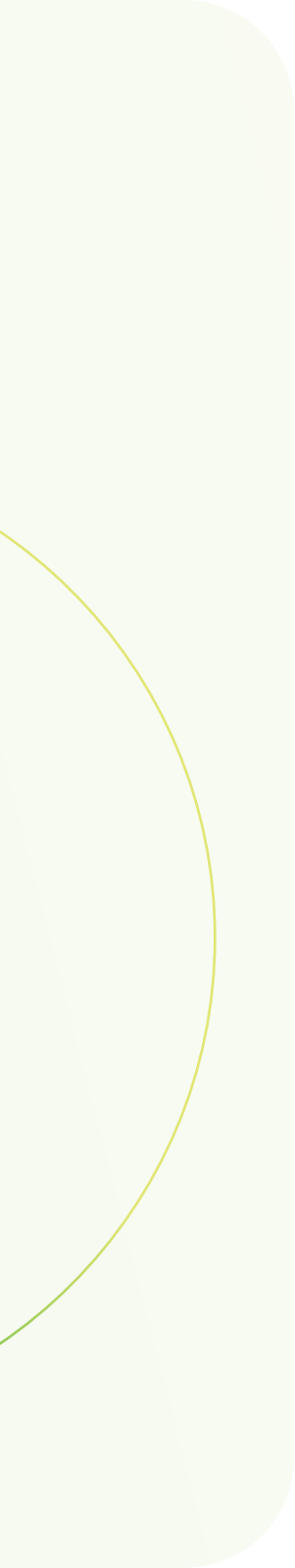


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MESSAGE FROM THE CEO



Vikram Borade

Chief Executive Officer

Dear Friends and Colleagues,

FY 2025–26 has been a year of meaningful progress for Syngenta Foundation India, marked by the expansion of our programmes, stronger institutional capabilities and continued innovation in addressing the needs of smallholder farmers and rural communities.

Through our programmes across 14 states, SFI has impacted over 2.7 million farmers and 35,000 rural youth, strengthening last-mile access to agricultural services while creating pathways for employment, entrepreneurship and improved livelihoods in agriculture. Our work continues to reinforce the importance of combining farmer-centric solutions with strong local capacities, technology, partnerships and sustainable delivery systems.

A significant focus during the year has been on rural skilling and capacity building. Through IRISE – Inculcating Rural India Skill Enhancement – we continued to equip rural youth with technical knowledge, practical exposure and industry-relevant skills for opportunities across agriculture and allied sectors.

We also broadened our capacity-building efforts through the Bharat Banker Program, aimed at strengthening skills within India's rural cooperative banking ecosystem. Developed in partnership with VAMNICOM and the National Insurance Academy, the programme focuses on enhancing the capabilities of Primary Agricultural Credit Societies, District Central Cooperative Banks and State Cooperative Banks. The Training of Trainers programme and stakeholder consultations undertaken during the year created a strong foundation for scaling this initiative further.

Climate-Smart Agriculture remained an important pillar of our work. Through programmes supported by EDF and NABARD, we continued to demonstrate practical approaches to improving productivity, resource-use efficiency and climate resilience. Our Climate Smart Agriculture Village initiative in Wardha further demonstrated how a concentrated village-level approach can improve yields, reduce cultivation costs and encourage wider adoption of resilient agricultural practices.

Innovation and technology are also becoming increasingly integral to our programmes. During the year, SFI continued to explore and deploy solutions ranging from decentralised renewable energy for irrigation and post-harvest management to satellite-enabled farm intelligence, digital advisory systems and improved access to rural financial services. These efforts complement our ongoing work with Farmer Producer Organisations, Agri-Entrepreneurs, women-led enterprises, livestock-based livelihoods and market-linkage models.

At the same time, our programmes continue to recognise that improving farm incomes requires interventions beyond crop productivity alone. Through rural entrepreneurship, livestock development, poultry, financial inclusion, farmer institutions and diversified livelihood opportunities, we are working to strengthen the economic resilience of farming households and create more sustainable rural livelihood systems.

Partnerships remain fundamental to this journey. Our collaborations with government institutions, development organisations, corporate partners, research institutions and financial organisations enable us to combine complementary expertise and take tested solutions to greater scale. Most importantly, the participation and trust of farmers, rural entrepreneurs and community institutions continue to shape how our programmes are designed and implemented.

As we look ahead, our focus will remain on strengthening climate-resilient agriculture, investing in rural skills and capacities, accelerating appropriate technology adoption and expanding sustainable livelihood opportunities for smallholder communities. We will continue to build on evidence from the field, strengthen partnerships and develop models that are practical, scalable and responsive to the changing needs of rural India.

I extend my sincere appreciation to our partners, colleagues, field teams, trainers, Agri-Entrepreneurs and farming communities for their continued commitment and contribution. Together, we look forward to strengthening an agricultural ecosystem that is more resilient, inclusive and equipped for the future.

Vikram Borade
Chief Executive Officer
Syngenta Foundation India

ORGANIZATION OVERVIEW



ABOUT SYNGENTA FOUNDATION INDIA (SFI)

Established in 2005, Syngenta Foundation India (SFI) works to improve the livelihoods of smallholder farmers by strengthening access to knowledge, quality agricultural inputs, financial services, technology, and markets. Over the years, SFI has developed and scaled locally relevant approaches that address key constraints faced by farming communities while creating opportunities for sustainable income enhancement and rural development. The organisation has implemented a range of last-mile delivery and entrepreneurship models, including the Agri-Entrepreneur approach, while progressively expanding into broader areas of agricultural and rural development.

Today, SFI works across multiple thematic areas, including Climate-Smart and Regenerative Agriculture, Sustainable Livelihoods, Women's Economic Empowerment, Food Security and Nutrition, Financial Inclusion, Farmer Institution Development, Rural Skilling and Agritech for Sustainability. These interventions are delivered through training and capacity-building programmes, farmer institutions, rural enterprises, technology-enabled solutions and community-based delivery models.

A strong emphasis is placed on capacity building, skilling and institutional strengthening. Programmes such as IRISE are helping rural youth build technical and practical capabilities, while initiatives in climate-smart agriculture, decentralized renewable energy, livestock development, rural finance, FPO strengthening and digital agriculture are enabling communities and institutions to become more resilient, productive and market-oriented.

As of March 2026, SFI's programmes span 14 states, impacting over 2.7 million farmers and 35,000 rural youth. Through this growing ecosystem of skills, innovation, technology, and partnerships, SFI continues to strengthen sustainable livelihoods and build more resilient rural communities.



Vikram Borade
Chief Executive Officer



Ravindrakumar Katre
Head- Training &
Knowledge Management



Keshav Borkar
Program Head (IRISE)



Avijit Nayak
Head - Agronomy



Anitha Govindraj
Head - Gender & FPO



Gajanan Rajurkar
Lead-Climate Smart
Agriculture Initiatives



Chaitanya Mali
Head - Financial
Inclusion



Vrushali Jamode
Head – Human Resource

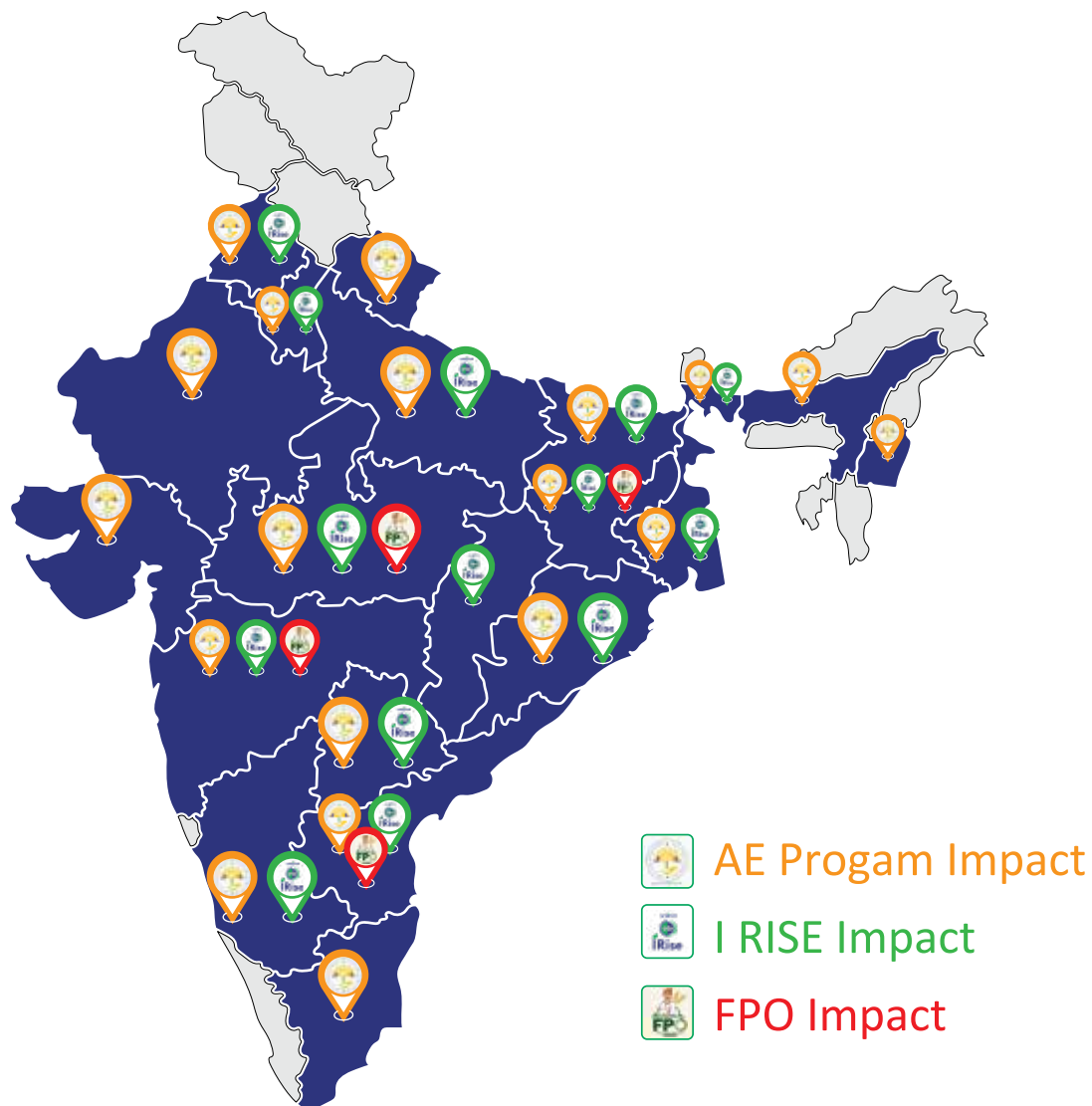


Pravina Oswal
Head – Finance



Dr. Sumit Pal
Lead - Research &
Strategic Partnership

Impact Numbers





26,000+
AEs trained



50% women
AEs trained



2.6+ million
farmers impacted



57% women farmers
impacted through
the AE Program.



5000+
youth trained
through IRISE



50+ FPOs supported
& accelerated
(100% revenue
enhancement)

PROJECTS AND IMPACT



1. Climate-Smart Agriculture Project in Maharashtra

Supported by: Environmental Defense Fund (EDF)



The Climate-Smart Agriculture Project promotes sustainable and climate-resilient farming practices through Syngenta Foundation India's Agri-Entrepreneur network. During FY 2025–26, the programme combined capacity building, demonstration plots, farmer exposure, nutrient-balance assessments and field-level advisory to encourage more efficient use of nutrients and other agricultural inputs.

The project worked extensively with cotton, wheat and sugarcane farmers, demonstrating that climate-smart practices can improve productivity while reducing input costs and strengthening resilience. Data-driven N-Balance assessments were used to provide customised nutrient-management recommendations, while practices such as Integrated Nutrient Management, Integrated Pest Management, soil-health management and improved irrigation were promoted at field level.

Key Highlights

3,280

Agri-Entrepreneurs trained across India, including 1,351 in Maharashtra

18,500+

farmers trained during Kharif and Rabi

4,778

farmers participated in exposure visits

45

demonstration plots established across cotton, wheat and sugarcane

20,429

N-Balance surveys conducted for customised nutrient advisories

16%

higher yield recorded in Cotton demonstrations

14%

Wheat demonstrations recorded approximately 14% higher yield with around 5% reduction in cultivation cost

52-54
Tonnes/Acre

Sugarcane CSA plots recorded yields of around 52–54 tonnes/acre, compared with 35–37 tonnes/acre in control plots

2. Climate Smart Agriculture Village

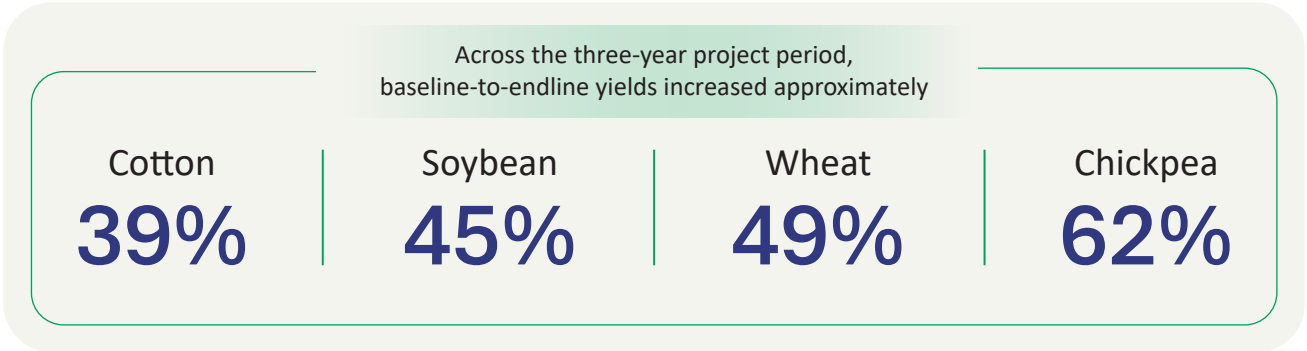
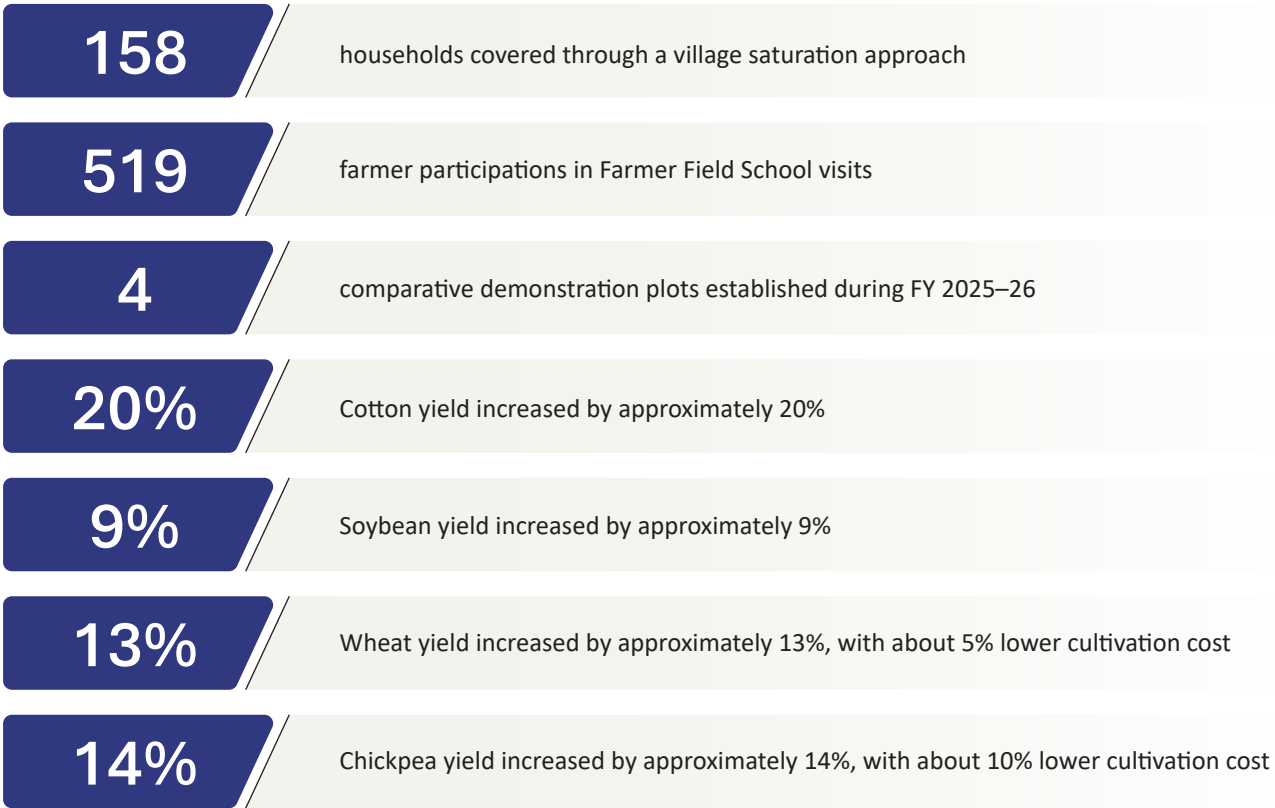
Supported by: NABARD



SFI implemented the Climate Smart Agriculture Village initiative in Muradgaon Belsare village of Deoli block, Wardha district, as a three-year model for demonstrating climate-resilient agriculture at village scale. The project adopted a saturation approach covering all 158 households and 634 residents of the village and promoted scientifically validated and locally adaptable practices such as soil testing, improved varieties, Integrated Nutrient Management, Integrated Pest Management, Broad Bed Furrow and raised-bed cultivation.

FY 2025–26 focused on consolidating adoption through demonstration plots, farmer field schools and AE-led advisory. The project demonstrated productivity improvements and reduced cultivation costs across cotton, soybean, wheat and chickpea while strengthening farmer preparedness for weather and production risks.

Key Highlights



3. Operationalisation of DRE-Powered Livelihood Applications in Bihar

Supported by: UNDP



The project promotes the productive use of Decentralised Renewable Energy technologies to improve irrigation, post-harvest management and livelihood opportunities in Bihar. Building on the deployment of 102 DRE units comprising 72 solar water pumps and 30 DC freezers across eight districts, FY 2025–26 focused on community demonstrations, capacity building, exposure visits and assessment of livelihood outcomes.

The intervention has reduced dependence on diesel-based irrigation, expanded irrigated area and supported productivity improvements. DC freezers have also strengthened post-harvest management by reducing spoilage and enabling small-scale dairy and food enterprises to preserve and market products more effectively.

Key Highlights

102

DRE systems deployed across eight districts

72

solar water pumps and 30 DC freezers

37%

of beneficiaries were women

56

training programmes reached 1,165 farmers

21

exposure visits reached 609 farmers

98.2%

of surveyed solar-pump users reported increased crop production

92.7%

reported reduced diesel dependence

98.2%

reported reduction in diesel expenditure

84.6%

of DC-freezer beneficiaries reported reduced spoilage

SROI

Project indicated that for every 1 invested, 2.44 of social value is generated

4. IRISE – Inculcating Rural India Skill Enhancement

Supported by: Syngenta India Pvt Ltd



IRISE is SFI's structured rural skills initiative aimed at preparing rural youth for employment and entrepreneurship in agriculture and allied sectors. The programme combines classroom training, field-based learning, assessment, certification and practical exposure, enabling participants to acquire both technical knowledge and an understanding of agriculture-based livelihood opportunities.

By March 2026, the programme had progressed through the pilot, Phase I and Phase II across multiple states, establishing a large national training footprint and strong certification outcomes.

Key Highlights

121

training batches conducted across the Pilot, Phase I and Phase II

13

Programme implemented across 13 states

4,764

candidates admitted against an overall target of 5,000

1,205

women candidates, representing approximately 25% of total enrolment

4,565

candidates qualified for NIAM certification

96%

Overall qualification rate of approximately 96%

- Training complemented by field exposure, certification support and post-training processes

5. Transition and Sustainability of Agri-Entrepreneurs in Bihar

Supported by: Gates Foundation



Implemented jointly with JEEViKA Bihar Rural Livelihoods Promotion Society, the programme is strengthening one of India's largest women-led Agri-Entrepreneur networks. The current phase focuses on consolidating the existing AE ecosystem while expanding coverage to remaining panchayats, improving AE income, strengthening market linkages and integrating Agri-Entrepreneurs with Farmer Producer Companies.

The model combines enterprise development with last-mile agricultural service delivery, enabling rural entrepreneurs—predominantly women—to provide inputs, market linkage and other services to smallholder farmers across Bihar.

Key Highlights

5,573 AEs trained across all phases

4,473 women AEs – 82% of the total

4,690 active AEs

1.2 MILLION farmers reached

3,149 AEs operating input service centres

2,031 AEs became Lakpati Didis during FY 2025–26, compared with 1,677 in FY 2024–25

1,079 AEs provided market-linkage services during the season

FY 2025–26 transactions included

₹142.46
CRORE
In Seed

₹265.86
CRORE
In Fertiliser

13.07
CRORE
In Nursery

₹139.07
CRORE
In Market-linkage
Business

₹1,014
CRORE
Total
Transactions

6. NABARD FPO Accelerator Program – Maharashtra

Supported by: NABARD



The FPO Accelerator Program in Maharashtra was designed by NABARD Regional Office, Pune, to strengthen the institutional capacity and business performance of Farmer Producer Organisations supported under the Government of Maharashtra's World Bank-assisted SMART Project. SFI implemented the programme across 40 FPOs in 14 districts, representing diverse agricultural value chains including cereals, pulses, fruits, vegetables, processing, warehousing and input businesses.

The programme adopted a business-acceleration approach focused on moving FPOs beyond formation and infrastructure creation towards commercially viable and sustainable operations. Interventions included baseline assessment, customised business planning, governance strengthening, capacity building, operationalisation of SMART-supported infrastructure, market and credit linkages, technology adoption, new business-line development and continuous handholding. Customized business plans were prepared for all 40 participating FPOs, identifying 54 new value-chain business opportunities across input supply, output marketing, primary and secondary processing, warehousing, cold storage and farm mechanisation.

Key Highlights

40 | FPOs supported across 14 districts of Maharashtra

24,116 | active farmer-members, reflecting stronger commercial participation in FPO activities

Aggregate FPO turnover increased from ₹146.92 crore to ₹413.58 crore

93% | of FPOs initiated new business lines

33 | new business lines activated across processing, output marketing, input business, warehousing, cold storage and mechanisation

54 | new value-chain opportunities identified and customised business plans prepared for all 40 FPOs

Institutional and market partnerships generated substantial business, with FPOs linked to government agencies, processors, organised retailers, exporters, agritech platforms and local buyers

₹26.92 CRORE | with an additional **₹51.65 CRORE**
crore in credit sanctioned/disbursed, credit pipeline

47 credit applications facilitated for
30 FPOs, including
43 working-capital proposals

97% | achievement in business licensing and compliance, enabling expansion into processing, trading and export-oriented activities

FPOs introduced or strengthened direct-to-consumer sales, inter-FPO trade, warehouse-receipt finance, e-commerce and export channels

7. NABARD–MP FPO Project

Supported by: NABARD



The NABARD-supported FPO initiative in Madhya Pradesh seeks to establish sustainable farmer-owned institutions by integrating Farmer Producer Organisations with SFI's Agri-Entrepreneur network. Four FPOs have been established in Sagar, Vidisha, Dindori and Dhar, with the project focusing on shareholder mobilisation, governance, statutory compliance, business development, capacity building and market linkages.

During FY 2025–26, all four FPOs became operational, completed key compliance requirements and initiated business activities in input supply and output marketing.

Key Highlights

4

operational FPOs

2,732

farmer shareholders

3,600

farmers reached
across 298 villages

480

farmer meetings conducted

4

demonstration plots
established

100%

statutory compliance with ROC
and relevant licensing
requirements

Business turnover progressing towards approximately
₹2 crore across the four FPOs

100%

representation within FPO
Boards strengthened farmer-led
governance

All FPOs completed their first financial audit

All the necessary licenses acquired by all the FPCs

8. Income Enhancement of Smallholder Farmers

Supported by: SBI Foundation



The SBIF LEAP programme is designed to enhance the income and resilience of smallholder farmers in Dhar and Jhabua districts of Madhya Pradesh by creating locally embedded Agri-Entrepreneurs. These entrepreneurs provide agricultural advisory, inputs, digital and financial services, allied livelihood support and market linkages, while also helping farmers adopt climate-smart and Good Agricultural Practices.

The programme combines enterprise incubation with farmer capacity building, demonstration plots, convergence with government schemes and development of Farmer Producer Companies.

Key Highlights

334

AEs selected, against a target of 300

317

AEs trained

303

active enterprises, including 97 women-led enterprises

218

AEs operating more than one business

30,124

farmers registered

33,000

farmers covered through advisory and capacity-building activities

20

demonstration plots established, with 8,230 farmer exposure visits

₹69.57 Lakh

accessed by AEs through loans and government-scheme benefits

AEs generated approximately

₹22.58 crore

in business transactions during FY 2025–26,

of which digital banking contributed approximately

₹10.52 crore

9. Empowering Rural Livelihoods through Poultry Entrepreneurship

Supported by: Hatching Hope



The programme promotes backyard poultry as a viable livelihood opportunity for rural households across Jabalpur, Mandla, Dindori, Dhar and Jhabua districts of Madhya Pradesh. Its model combines development of Poultry Entrepreneurs with farmer training, improved poultry-management practices, chick and feed access, biosecurity, animal-health management, market linkage and government convergence.

By March 2026, the initiative had established a growing network of rural poultry entrepreneurs while creating greater awareness and adoption of improved backyard poultry practices among farmers.

Key Highlights

359

Poultry Entrepreneurs trained

271

trained entrepreneurs had commenced incubation through chick placement

26,045

unique farmers registered

43,497

farmer participations in light-touch training

14,388

farmer participations in detailed training

4,622

farmers trained and incubated in backyard poultry

4,893

farms adopting improved biosecurity practices

4,257

farms reporting improved animal-health practices

73,000 kg

of poultry production market-linked cumulatively

20%

Women’s participation integrated into both farmer and entrepreneur development, with a minimum 20% gender-inclusion objective

10. Living Income Project – Empowering Small Tea Growers in Assam

Supported by: Hindustan Unilever Limited



The Living Income Project was designed to improve the incomes and resilience of 1,129 Small Tea Growers in Assam through a combination of better tea-production practices and diversified livelihood opportunities. The programme promoted improved agronomic practices alongside enterprises and activities such as mushroom cultivation, backyard poultry, piggery and intercroops, thereby reducing household dependence on tea as a single source of income.

An endline assessment found strong improvements in productivity, unit economics and household income, indicating that the combination of sustainable tea production and income diversification can help small growers progress towards more resilient livelihoods.

Key Highlights

- **1,129** Small Tea Growers covered in Dibrugarh and Tinsukia
- Tea productivity increased by approximately **21%**, from around 10,806 kg/ha to 13,007 kg/ha
- Cost of producing one kilogram of green tea declined by approximately **11.5%**
- Net tea income increased from approximately **₹1.40 lakh** to **₹2.17 lakh** per hectare
- Return on investment increased from approximately **111%** to **160%**
- Income from livestock increased approximately **260%**
- Income from intercroops increased approximately **113%**
- Overall household income increased approximately **47%**, from about **₹1.73 lakh** to **₹2.55 lakh** annually

11. Small Tea Growers Sustainability Platform

Supported by: IDH



The Small Tea Growers Sustainability Platform works across Assam and North Bengal to improve tea quality, farm sustainability and grower incomes by strengthening Good Agricultural Practices and last-mile services through Agri-Entrepreneurs. Interventions include soil health management, scientific pruning and plucking, responsible pesticide use, Integrated Pest Management, mechanisation, market linkages and livelihood diversification.

The platform has enabled AEs to act as local service providers connecting Small Tea Growers with technical advice, machinery, buyers, government schemes and diversified livelihood opportunities.

Key Highlights

25,652

STGs trained on improved plucking and leaf-handling practices

25,092

STGs trained on pruning practices

29,877

STGs covered through fertiliser-management training

25,062

STGs trained on responsible pesticide management

13,986

STGs adopted Indigenous Tea Knowledge/IPM practices

31,295

STGs received mechanised pruning services

22,369

STGs received mechanised plucking support

22,101

STGs supported with market linkages

26,743

STGs adopted diversified on-farm or off-farm income sources

286

AEs supported farmers with record-keeping and farm-management services

637

STGs received soil-test reports and customised manure-management guidance

12. Bharat Banker Program

Implemented with: VAMNICOM and National Insurance Academy; Pronnati as Knowledge Partner



The Bharat Banker Program is a national capacity-building initiative developed by SFI to address skill and financial-literacy gaps in India's rural cooperative banking ecosystem. Aligned with the vision of Sahakar Se Samriddhi, the programme seeks to strengthen Primary Agricultural Credit Societies, District Central Cooperative Banks and State Cooperative Banks through structured banking and financial-services training.

FY 2025–26 was primarily a preparatory and institution-building year, focusing on curriculum development, trainer preparation and engagement with cooperative banking stakeholders ahead of wider rollout.

Key Highlights

- National programme designed for the rural cooperative banking ecosystem
- Partnership established with VAMNICOM and the National Insurance Academy
- Training of Trainers conducted in December 2025
- Consultations undertaken with DCCBs, State Cooperative Banks and State Registrars
- Institutional foundation established for the programme's wider rollout from 2026 onwards

13. Project Swaminathan – Integrating Blockchain & AI Technologies for Inclusive and Sustainable Agriculture

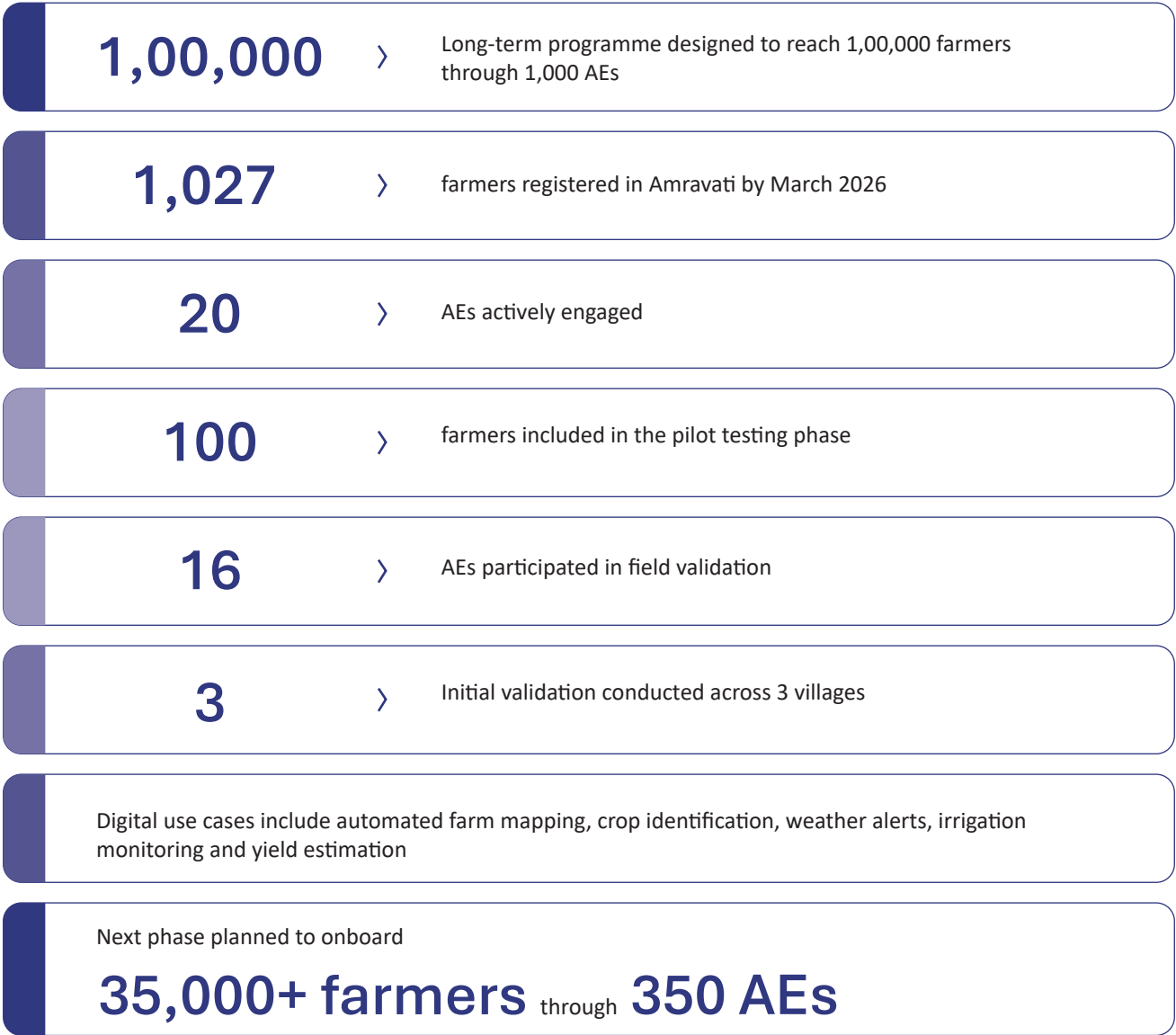
Supported by: HashPoint / Cardano



Project Swaminathan explores the integration of advanced digital technologies into SFI's Agri-Entrepreneur ecosystem to improve decision-making and service delivery for smallholder farmers. Implemented in collaboration with HashPoint Consulting Sàrl and 5am.earth, the the project is developing a satellite-enabled digital system that will support weather monitoring, crop identification, farm mapping, irrigation-status tracking, crop-growth monitoring, sustainability assessment, and yield estimation in the future.

Following initial technology validation, the programme began field-level onboarding in Maharashtra during FY 2025–26.

Key Highlights



14. Pashu-Arogya Mitra – Mobile Veterinary Van Initiative

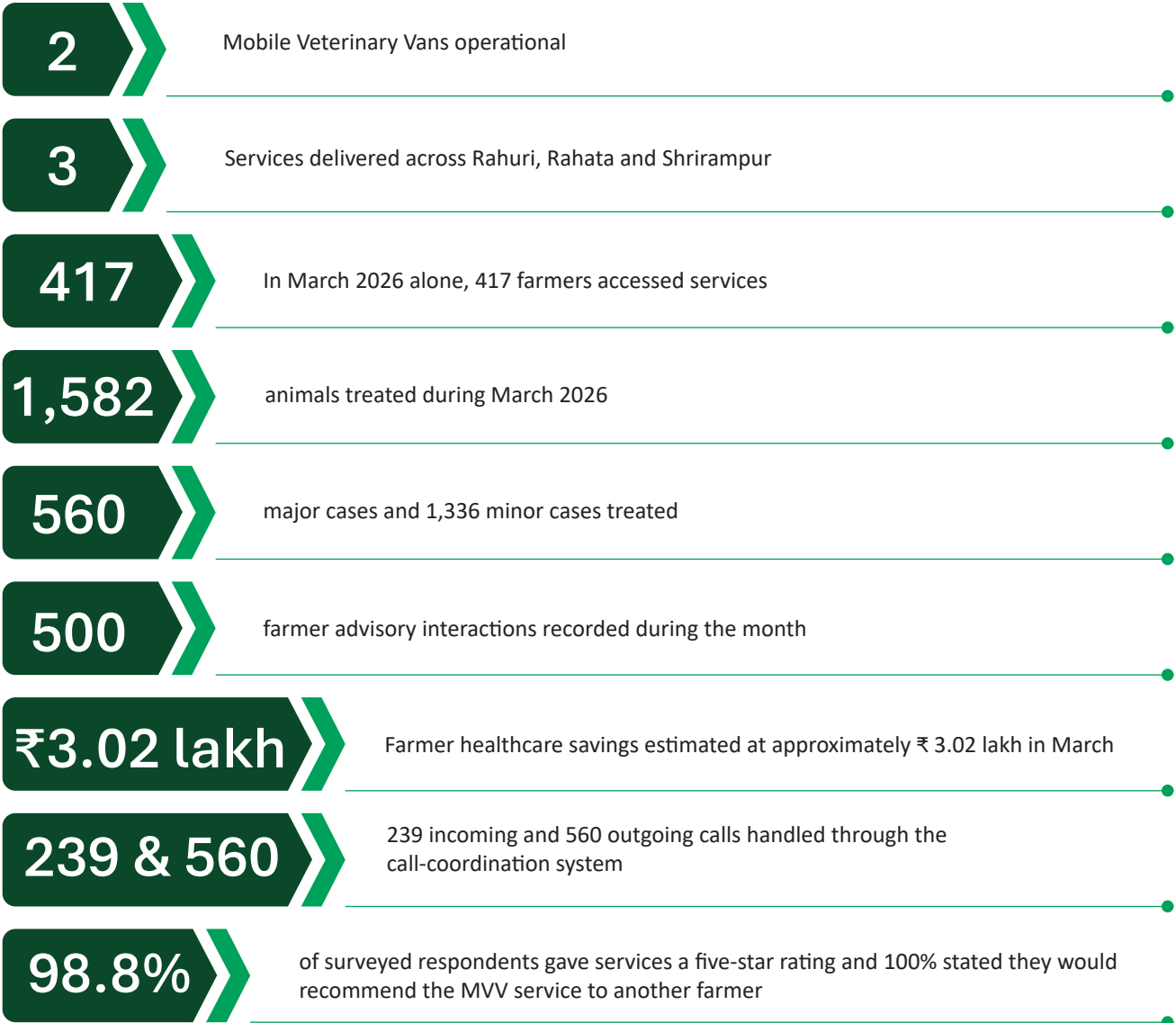
Supported by: Cargill



Pashu-Arogya Mitra addresses limited access to timely veterinary care among dairy and livestock farmers in Rahata, Rahuri and Shirampur blocks of Ahilyanagar district, Maharashtra. Two Mobile Veterinary Vans provide doorstep animal healthcare, including general treatment, reproductive advisory, deworming, first aid, preventive-care awareness and emergency support.

The project combines scheduled village visits with a call-coordination mechanism, farmer follow-up and local stakeholder engagement, helping make veterinary services more accessible while promoting preventive and scientific livestock-management practices.

Key Highlights



15. Fodder Security and Dairy Livelihood Enhancement Project

Supported by: Cargill

Implemented with: Govind Foundation



The project was implemented in Phaltan Block of Satara district to address seasonal fodder shortages faced by dairy farmers. It focused on the creation of permanent infrastructure for scientific silage preparation and storage, enabling farmers to conserve surplus green fodder during periods of abundance for use during lean seasons.

By promoting planned fodder conservation instead of dependence on seasonal procurement, the intervention creates a foundation for more efficient feed management and stronger resilience of dairy-based livelihoods.

Key Highlights

10

scientific silage bunkers constructed

10

dairy farmers directly supported

100

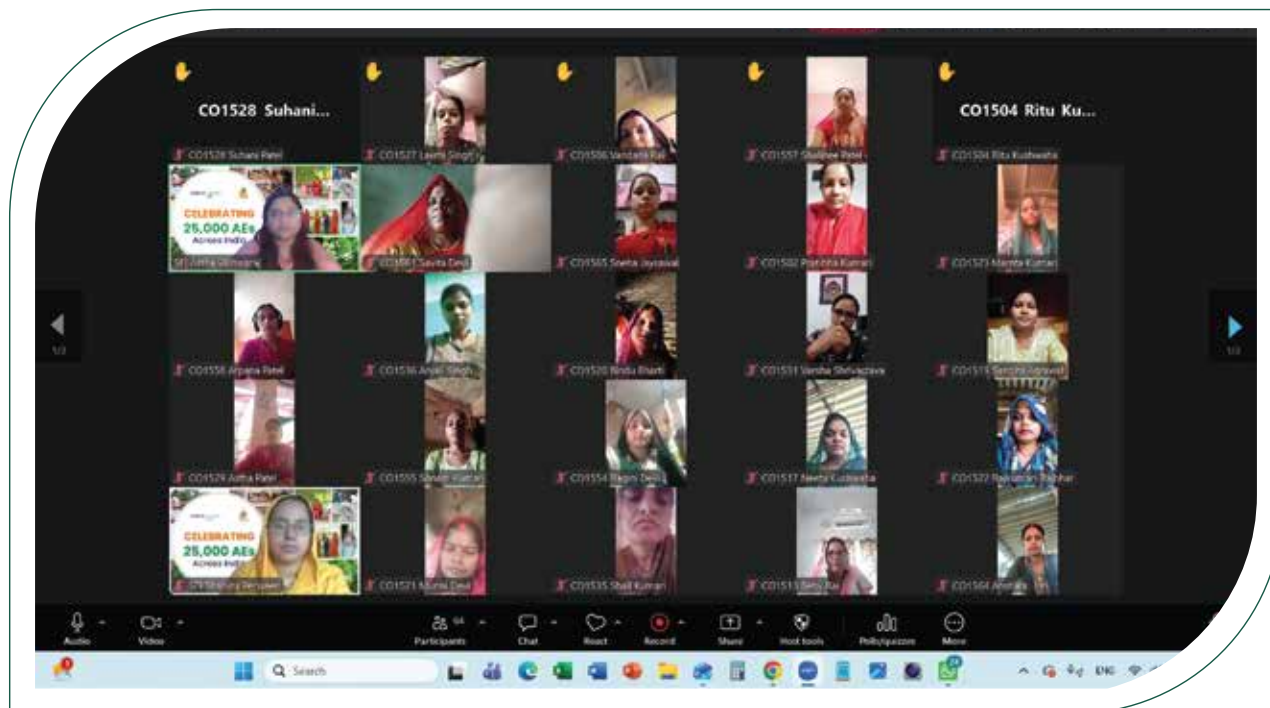
MT storage capacity per bunker

1,000

MT total permanent fodder-storage capacity created

- All planned bunker construction completed during the project period
- Infrastructure designed for repeated use across multiple fodder cycles
- Expected long-term outcomes include reduced fodder wastage, improved lean-season fodder availability and greater continuity in livestock feeding; these outcomes will be tracked following operational use of the bunkers

16. Training and Capacity Building



SFI's internal training function provides the technical and operational backbone for implementation of the Agri-Entrepreneur model across programmes and geographies. The training team designs and delivers structured learning programmes while maintaining standards for assessment, certification, attendance and learner engagement.

During FY 2025–26, the training function supported a large portfolio of project-specific AE batches across nine states, while maintaining high certification and pass rates.

Key Highlights

68

training batches completed during FY 2025–26

3,610

AEs admitted

1,149

women candidates

3,318

candidates qualified on both marks and attendance criteria

96.24%

Overall pass percentage of 96.24%

1,128

women candidates qualified

149

dropouts

9

Training function supported operations across 9 states

40

Team comprises 40 training professionals, including 30 postgraduates

- Training team includes 21 men and 19 women, reflecting near gender balance

17. Capacity Building and Integration of Micro-Entrepreneurs with FPOs

Supported by: Villgro



The project was designed to strengthen Farmer Producer Organisations by developing Micro-Entrepreneurs who could work as local business and extension partners to FPOs. SFI implemented the initiative across 16 FPOs in Madhya Pradesh, Maharashtra, Uttar Pradesh and Bihar, focusing on micro-enterprise development, farmer aggregation, market and credit linkage and capacity building of FPO leadership.

The model sought to bring together the reach and entrepreneurial agility of individual AEs with the aggregation and institutional strength of FPOs, creating stronger local agricultural business ecosystems.

Key Highlights

500

Micro-Entrepreneurs promoted and incubated into agri-business

16

FPOs supported across 4 states

10

Project implemented across 10 districts

8

Agri-Extension Managers deployed for field-level coordination and mentoring

- Micro-Entrepreneurs trained in technical, managerial, financial, digital and market-linkage competencies
- FPO business opportunities identified in input supply, output aggregation, custom hiring, processing and nursery enterprises
- Dedicated governance and business-development training conducted for women-led FPO Boards
- Programme strengthened the potential integration of AEs as last-mile business service providers within FPO ecosystems

AWARDS & RECOGNITIONS





FICCI Sustainable Agriculture Awards :

1st Prize- Natural Resource Management and Climate Resilient Agriculture

2nd Sustainable Agriculture Awards 2025



NGO Excelling in Agri, Climate Action, Sustainability, and Rural Development- for Climate Smart Agriculture Breakthroughs in Regenerative Farming



Regenerative Agriculture Award for transforming smallholder resilience via CSA Model

FINANCIAL SUMMARY



SYNGENTA FOUNDATION INDIA
Balance Sheet as at 31 March 2026

	Notes	As at 31 March 2026 Rs.'000	As at 31 March 2025 Rs.'000
Equity and liabilities			
Reserves and surplus	3	9,738	6,864
		9,738	6,864
Non-current liabilities			
Long-term provisions	4	3,359	-
		3,359	-
Current liabilities			
Trade payables	5	-	-
- total outstanding dues to micro enterprises and small enterprises		-	-
- total outstanding dues of creditors other than micro enterprises and small to related parties		-	1,389
others		8,096	18,680
Short-term provisions	4	1,812	-
Other current liabilities	6	240,055	258,448
		249,963	278,517
Total		263,060	285,381
Assets			
Non-Current Assets			
Fixed Assets	16	109	524
Other Non-current asset	11	-	440
Long-term loans & advances	12	4,247	3,357
Current assets			
Cash and bank balances	7	254,969	276,842
Short-term loans and advances	8	3,237	2,923
Trade Receivables	9	-	843
Other current assets	10	497	452
		258,703	281,059
Total		263,060	285,381
Significant accounting policies	1-2		
Notes to the financial statements	3-34		

The notes referred to above form an integral part of the financial statements

As per our report of even date

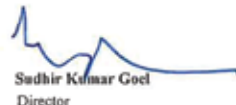
For BSR & Co. LLP
Chartered Accountants
Firm's registration no.: 101248W/W-100022


Sacheta Kolhatkar
Partner
Membership No. 114192
Place: Pune
Date: 22/09/2026



For and on behalf of the Board of Directors of
Syngenta Foundation India
CIN: U91120PN2005NPLI39186


Ikram Vishwas Borade
Director
DIN- 09121868
Place: Pune
Date: 22/09/2026


Sudhir Kumar Goel
Director
DIN- 02965596
Place: Pune
Date: 22/09/2026

SYNGENTA FOUNDATION INDIA

Statement of Income and Expenditure for the year ended 31 March 2026

	Notes	Year ended 31 March 2026 Rs.'000	Year ended 31 March 2025 Rs.'000
Income			
Grants and donations	12	274,790	216,894
Fees from activities		13,636	27,636
Other income	13	7,943	10,451
Total income		296,369	254,981
Expenses			
Project expenses	14	246,639	200,528
Employee Benefit Expenses	15	34,323	33,713
Depreciation	16	486	538
Other expenses	17	7,528	9,982
Total expenses		288,976	244,761
Excess of Income over Expenditure for the year before exceptional items		7,393	10,220
Exceptional items	34	4,518	-
Excess of income over expenditure - surplus		2,875	10,220
Significant accounting policies	1-2		
Notes to the financial statements	3-34		

The notes referred to above form an integral part of the financial statements

As per our report of even date

For B S R & Co. LLP
Chartered Accountants
Firm's registration no.: 101248W/W-100022

For and on behalf of the Board of Directors of
Syngenta Foundation India
CIN: U91120PN2005NPL139186


Sucheta Kolhatkar
Partner
Membership No. 114192

Place: Pune
Date: 22/09/2026




Vikram Vishwas Borade
Director
DIN- 09121868

Place: Pune
Date: 22/09/2026


Sudhir Kumar Goel
Director
DIN- 02965596

Place: Pune
Date: 22/09/2026

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**For further information, please contact:
Syngenta Foundation India**



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